## Exhibit A



MILE

4, 2001

. Sarge Boukobza resident Deborel Maroc S.A. ' 40, Boulevard d'Anfa 20000 Casablanca MA

Dear Mr. Boukobza:

This letter confums the interest of Deborel Maroc S.A. in purchasing NutraSweet® brand of aspartame for-resale and use in Morocco. Unfortunately, The NutraSweet Company is prohibited by confractual agreement from experting to Morocco. However, this contractual limitation applies only to NSC, and therefore third parties may be able to supply NutraSweet® brand aspartame to Deborel Maroc.

I would be happy to assist you in locating a third party that may be able and willing to supply NutraSweet to Deborel Maroc for resale and use in Morocco. In the interim, I can advise you that one such company who may be able to provide NutraSweet to Deborel Maroc is Nopak Chemical Distribution Europe B.V. If you would like to discuss the possible supply of NutraSweet with Yopak, please contact

Mr. Jacques Voogt Vice President Sourcing Vopak Chemical Distribution Europe B V. Blaak 333 3011 GB Ronerdam The Netherlands Telephone: (31) 10 4002502

Facsimile: (31) 10 4124428.

As stated above, NSC may not be a party to any such agreement, and the terms of any such sale would be as mutually agreed between Deborel Maroc and Vopak.

If you have any questions regarding this matter, please contact me. Thank you for your interest in NutraSweet brand of aspartame.

Kind regards.

Craig R. Petray

Executive Vice President

c.c. Mr. David T. Bowman

to South Whether Drive, Mile Jaco, Chicago, il 50505.

# Exhibit B

.

PAGE 1

DETAILED DISPLAY OF A PIERS EXPORT RECORD

PIERS FORMAT: EXP136

US EXPORTS FOR ASPARTAME GRANULES

JUNE 2001 DATA

EXPORTER: ( COMPANY NUMBER: 00093851000000 )

SEAMATES INTL

316 MAIN ST

E RUTHERFORD, NJ 07073

COMMODITY DETAILS

MANIFEST COMMODITY DESCRIPTION: ASPARTAME GRANULES

JOC STANDARD COMMODITY DESCRIPTION AND CODE

7 DIGIT: SACCHARIN, SWEETNERS; NOS (4600625)

4 DIGIT : SACCHARIN, VANILLLIN( 4600)

HARMONIZED COMMODITY DESCRIPTION AND CODE

6 DIGIT: CYCLIC AMIDES, DERIVATIVES AND SALTS OF,

NESOI (292429)

4 DIGIT : CARBOXYAMIDE.FUNCTION COMP;

AMIDE FUNCTION COM ETC (2924)

DIRECTION : E SHIP LINE: EVER VESSEL : EVER ROUND

VOYAGE NUMBER: 48 VESSEL CODE:

DEPARTURE DATE FROM U. S. PORT: 01/ 06/ 29

U. S. PORT & CODE : CHARLESTON ( 1601)

FOREIGN PORT & CODE : HAMBURG ( 42879)

DESTIN POINT & CODE : GOTHENBURG ( 40117)

COUNTRY & CODE : SWEDEN ( 401)

CARGO PARTICULARS

PACKAGING QTY/ TYPE : 120PLT 4,000 CU FT

CONFLAG: C CONTAINER OTY/ SIZE: 340

6.00 TEU \$ 33.75 METRIC TONS

\$459,571 ESTIMATED VALUE THIS TRANSACTION

BILL OF LADING: 405170046334 MANIFEST NUMBER: 620

RECORD NUMBER: 49630405 AVAILABLE FROM PIERS AS

**OF:** 01/ 07/ 20

# Exhibit C



ASPART 3/1F, [22839-47-0]

A00120

Caution: A sid high heat and store under dry conditions.

Keep container tightly closed and inner bag sealed.

THE NUTRASWEET COMPANY

200 WORLD TRADE CENTER CHICAGO, 41, 60654 TEL: 1-800-323-5321

117 DRUM

A10413

64 LB /29 D KG

55 LB /25.0 KG

APPROVED FOR PASSOVER OU

@NUTRASWEET

ET WEIGH

LOT NUMBER:

GROSS WEIGHT:

10040356

## Exhibit D





1762 Lovers Lane, Augusta, CA 30901 Telephone (800) 323-5321

#### CERTIFICATE OF ANALYSIS

- ASDARTAME (NIITRASWEETS) (IASDARTYIL-DHENYLALANINE MEIRIL ES	ASDARTAME	NUTRASMEET®	(L-ASPARTYL-L-PHENYLALANINE METHYL	ESTER )
--	-----------	-------------	------------------------------------	---------

PART NUMBER: A00120	DATE OF MANUFACTURE:	13Apr2001	LOT NUMBER: A10413
PART NUMBER: A00120	DATE OF MANUFACTURE:	13Apr2001	LOT NUMBER: ALV4

DOCUMENT(S): GG-QA-10-014/-017/-018/GF-QA-10-010-GENERAL

DESCRIPTION: SWEET, WHITE POWDER

DETERMINATION	ACCEPTANCE CRITERIA	RESULTS
ID Test	CONFORMS TO STANDARD	CONFORMS TO STANDARD
ASSAY (DRIED BASIS)	98.0% TO 102.0%	98.6%
SPECIFIC ROTATION (20°C)	+14.5° TO +16.5°	15.8°
TRANSMITTANCE	NLT 95.0%	NLT 95.0%
DIKETOPIPERAZINE (DKP)	NMT 1.5%	0.1%
RESIDUE ON IGNITION	NMT 0.2%	0.1%
HEAVY METALS (as Pb)	NMT 10 ppm	MMT 10 ppm
ARSENIC	NMT 3 ppm	NMT 3 ppm
LEAD	NMT 1 ppm	NMT 1 ppm **
LOSS ON DRYING	NMT 4.5%	3.0%
ORGANIC VOLATILE IMPURITIES-USP/NF	PASS	PASS **
ph (0.8% SOLUTION)	4.5 TO 6.0	5.2
OTHER RELATED SUBSTANCES/ CHROMATOGRAPHIC IMPURITIES	NMT 2.0%	NMT 2.0%
L-PHENYLALANINE	NMT 0.5% W/W	NMT 0.5% **
α-ASPARTYL PHENYLALANINE	NMT 0.5% W/W	NMT 0.5% **
OTHER IMPURITIES	NMT 1.5% W/W	NMT 1.5% **
CONDUCTIVITY	NMT 30 ms/cm	NMT 30 ms/cm
TOTAL AEROBIC BACTERIA	NMT 250 PER GRAM	NMT 250 PER GRAM
PUNGI	NMT 100 PER GRAM	NMT 100 PER GRAM
MICROORGANISMS OF PUBLIC HEALTH CONCERN	NONE DETECTED	NONE DETECTED
APPEARANCE OF SOLUTION	COLOR NMT GY6 REF. STD SOLUTION IS CLEAR	PASS **

• • CERTIFIES COMPLIANCE

CONFORMS TO THE PURITY CRITERIA OF THE FOOD CHEMICALS CODEX 4th EDITION, U.S. PHARMACOPEIA 24/NATIONAL FORMULARY 19, THE COUNCIL DIRECTIVE 95/31/EEC OF 5 JULY 1995 AND EUROPEAN PHARMACOPOEIA REQUIREMENTS.

RELEASED BY: MARSHA LUSIGNAN

EXPIRATION DATE: 13Apr2006

## Exhibit E

## AJINOMOTO Co., Inc.

### Sweetener Department AminoScience Division

15-1 Kyobashi 1-chome, Chuo-ku,Tokyo, 104-8315 Japan Tel. +81-3-5250-8179 Fax. +81-3-5250-8315

May 9, 2000

R. Scott Falk, Esq. Kirkland & Ellis 200 East Randolph Drive Chicago, Illinois 60601 U.S.A.

#### VIA FACSIMILE

Dear Mr. Falk:

This is in response to your April 28 e-mail to Mr. Takehara of the Legal Dept. regarding the Wrigley matter.

Ajinomoto's understanding is that, after the closing, NutraSweet Company will not be able to sell aspartame to users, such as Wrigley, which are known to export the aspartame to Europe, regardless whether its origin is Ajinomoto or Monsanto. If NutraSweet Company wishes to supply aspartame to Wrigley in Europe after the closing, we suggest that NutraSweet Company purchase aspartame to be supplied to Wrigley in Europe from Ajinomoto under the Bulk Aspartame Supply Agreement.

With respect to the German notification, we are glad to learn that the FCO gave its clearance. As specified in the attached copy of the letter from the FCO, we have to pay a fee in the amount of DM2O,000. I recall that it was the agreement between Monsanto and Ajinomoto that such fee be shared equally. Therefore, we propose that each of Monsanto and Ajinomoto remit DM10,000 to the account specified in the letter respectively. Please confirm that this approach is acceptable. Upon receipt of your confirmation, we will proceed to make our portion of the payment.

Finally, with regard to the special distribution, we received a copy of Mr. Wolpert's fax this morning. We will get back to you or Mr. Wolpert on this matter in a couple of days.

We hope we can settle everything shortly and close the transactions in May, as contemplated in the Share Purchase Agreement.

Yours sincerely,

Toshio Takahashi General Manager

cc: Mr. Wolpert

Mr. Sugizaki, Mr. Sato and Mr. Takehara

Exhibit F

## CLEARY, GOTTLIEB, STEEN & HAMILTON

ONE LIBERTY PLAZA NEW YORK, NY 10006-1470 (212) 225-2000

FACBIMILE (212) 225-3999

2000 PENNSYLVANIA AVENUE, N.W WASHINGTON, DC 20006-1801

41. AVENUE DE FRIEDLAND 75008 PARIS

PIAZZA DI SPAGNA IS COIST ROME

RUE DE LA LOI 57 1040 BRUSSELS

BANK OF CHINA TOWER ONE GARDEN ROAD HONG KONG

CITY PLACE HOUSE 55 BASINGHALL STREET LONDON ECZY SEH

SHIN KASUMIGASEKI BUILDING 3-2, KASUMIGASEKI 3-CHOME CHIYODA-KU, TOKYO 100-0013

ROGER W THOMAS
PETER NARASI
MARK A WALKER
LESLIE B SAMUELS
ALLAN G SPERLING
MAX GITTER
EVAN A DAVIS
ROBERT T GREIG
CHRISTOPHER H LUNDING
LAURENT ALPERT
BARRY M FOX
VICTOR I LEWKOW
LESLIE N SILVERMAN
ROBERT L TORTORIELLO
A RICHARD SUSKO ROBERT L TORTORIELLO
A RICHARD SUSKO
STEPHEN N SHALEN
RICHARD F. ZIEGLER
LEE C BUCHHEIT
JAMES M PEASLEE
THOMAS J MOLONEY
DAVID G SABEL
EDWARD D KLEINBARD
JONATHAN I BLACKMAN
WILLIAM F GORIN
MICHAEL L RYAN
ROBERT F DAVIS
YARON Z. REICH YARON Z. REICH RICHARD S LINCER JAIME A. EL KOURY STÉVEN G HOROWITZ

ANDREA G PODOLSKY
RUSSELL M. POLLACK
STEVEN M LOEB
DANIEL S. STERNBERG
DONALD A STERN
CRAIGE B BROD
SHELDON M ALSTER
WANDA J OLSOM
MITCHELL A LOWENTHAL
DEBORAH M BUELL
EDWARD J ROSEN
LAWRENCE B FRIEDMAN
NICOLAS GRABAR
CHRISTOPHER E AUSTIN
SETH OROSSHANDLER
JANET L FISHER JANET L FISHER
DAVID L SUGERMAN
HOWARD S ZELBO
DAVID E BRODSKY
ARTHUR H KOHN ARTHUR H KOHN
ANA DEMEL
RAYMOND B. CHECK
RICHARD J COOPER
JEFFREY S LEWIS
FILIP MOERMAN PAUL J SHIM YVETTE P TEOFAN ERIKA W NIJENHUIS LINDSEE P GRANFIELD ANDRES DE LA CRUZ DAVID C LOPEZ

CARMEN A CORRALES
JAMES L BROMLEY
PAUL E GLOTZER
YONG G LEE
MICHAEL A GERSTENZANG
JORGE U JUANTORENA
MIGHAEL D WEINBERGER
DAVID LEINWAND
JEFFREY A ROSENTHAL
ETHAN A KLINGSBERG
REGIDENT PARTHERS

BANDRA M ROCKS ELLEN M CREEDE ELLEN M CREEDE
S. DOUGLAS BORISKY
JUDITH KASSEL
DANA G FLEISCHMAN
DAVID E WEBB
JOSHUA H RAWSON
DEBORAH E KURTTBERG
PENELOPE L CHRISTOPHOROU
MICHAEL D DAYAN
BOAZ B MORAG BOAZ S MORAG MARY E ALCOCK GABRIEL J MESA DAVID H SALTZMAN

Writer's Direct Dial: (212) 225-2174 E-Mail: jrawson@cgsh.com

April 8, 2002

### VIA FACSIMILE and FEDERAL EXPRESS

Mr. Nick Rosa President The NutraSweet Company 10 South Wacker Drive **Suite 3200** Chicago, IL 60606

David Bowman, Esq. General Counsel The NutraSweet Company 10 South Wacker Drive **Suite 3200** Chicago, IL 60606

### FOR SETTLEMENT PURPOSES ONLY

Release and License Agreement Re:

Dear Mr. Rosa and Mr. Bowman:

I am writing on behalf of Ajinomoto Corporation ("Ajinomoto") with reference to the two letters, each dated March 29, 2002, sent on behalf of NutraSweet Company ("NSC") by Nick Rosa and David Bowman.

Mr. Nick Rosa David Bowman, Esq., p. 2

Ajinomoto wishes to confirm our meeting this week in New York beginning on April 9, 2002 at 3:00 p.m., in our midtown offices at 153 East 53<sup>rd</sup> Street (the Citicorp. Building). As I discussed with Mr. Bowman, if appropriate, we are prepared to continue the meeting on the morning of Wednesday, April 10. We understand that Mr. Petray and Mr. Bowman will attend these meetings on behalf of NSC. Messrs. Morioka and Miyama and I will attend on behalf of Ajinomoto.

Although Ajinomoto is pleased to receive your report that NSC has "ended the shipments objected to," we disagree with assertions made in your letters. First, we find your letter insufficiently clear for us to determine whether there remains a disagreement between the parties over this subject. In particular, we are unsure precisely which types of sales you are agreeing not make in the future. Indeed, since Ajinomoto issued the Notice of Breach on March 27, we learned of a further export of aspartame, apparently by NSC, in February 2002 to a customer in Israel. Thus, we remain unconvinced that there is no longer a dispute between the parties regarding the meaning of Section 2.3 of the Release and License Agreement (the "Agreement"). We hope that you will be able to clarify these points in our meeting later this week.

Second, Ajinomoto does not agree that NSC has cured the breaches identified in Ajinomoto's Notice of Breach dated March 27. Even if NSC refrains from participating in future exports to the Excluded Territories, this alone will not be sufficient to cure the past breaches. Although you have provided us with insufficient information for us to know the full scope of the violations, to our understanding more than 60 metric tons of NSC aspartame have been exported to the Excluded Territories to date in violation of the Agreement. We assume from your letters that NSC has not recovered this product from its customers. Therefore, these breaches remain uncured, and under the terms of the Agreement NSC has sixty days from the date of receipt of the Notice of Breach to cure these breaches.

Under the Agreement, it is NSC's obligation to find a way to cure these breaches. However, consistent with the spirit of our discussions to date, we submit the following proposal for discussion at our meeting later this week:

- 1. NSC will issue a clear, written undertaking, clarifying that it will not direct or indirectly export, or cause or induce others to export, aspartame to the Excluded Territories.
- 2. NSC will agree to notify its customers that NSC-manufactured aspartame is not licensed for sale in the Excluded Territories, including by placing appropriate labeling on its invoices and product packaging.
- 3. NSC will provide Ajinomoto the right to conduct periodic audits of NSC's sales records, to confirm its compliance with the Agreement, including items 1 and 2 above.
- 4. The parties will agree on a specified penalty to be assessed against NSC in the event of any future violation of the export prohibition.

Mr. Nick Rosa David Bowman, Esq., p. 3

5. NSC will pay compensation to Ajinomoto for all NSC-aspartame that to date has been exported to the Excluded Territories. The parties will agree on a method for auditing NSC's sales records so that an accurate accounting can be provided to Ajinomoto for the purpose of calculating the amount of such compensation.

It is our understanding that the NSC representatives will be authorized to discuss a specific resolution of the outstanding dispute, and in particular will be prepared to provide specific responses to the foregoing proposal. We look forward to meeting with you later this week.

Johnua H. Rawson

# Exhibit G

.



David 1 Bowman Executive Vice President, General Counsel & Secretary

April 10, 2002

VIA FACSIMILE

Josh H. Rawson, Esq. Cleary, Gottlieb, Steen & Hamilton One Liberty Plaza New York, NY 10006-1470

Re: Release And License Agreement

Dear Mr. Rawson:

This will confirm receipt of your letter of April 8, 2002, as well as the meeting held in your New York offices on April 9, 2002 between Mr. Craig Petray and me on behalf of The NutraSweet Company ("NSC"), and Messrs. Miyama and Monoka and you on behalf of Ajinomoto Co., Inc. ("Ajinomoto").

During the course of the meeting, and without either party admitting the validity of any claims asserted by the other party, and without admitting liability on the part of any party, NSC and Ajinomoto entered into a discussion that the parties hoped would lead to a full, fair and complete good faith settlement of the dispute that exists between the parties regarding the Release And License Agreement (the "Agreement"). In the continued spirit of compromise, and without any admission on the part of NSC of any wrongdoing or liability under the Agreement, NSC offered at the end of the meeting to make a settlement proposal that addressed item number 5 in your letter of April 8, the payment of compensation to Ajinomoto, the terms of which follow.

On the issue of compensation Ajinomoto initially proposed that NSC purchase 130 metric tons of aspartame from Ajinomoto at a net price equal to the 2001 aspartame transfer price of \$31 per kilogram. After some discussion, Mr. Petray countered with an offer to purchase 130 metric tons of aspartame from Ajinomoto at a price of \$21 per kilogram, on or before September 30, 2003. The meeting ended with Ajinomoto proposing a price between \$26 and \$31 dollars per kilogram for the 130 metric tons of aspartame.

Based upon our understanding of the parties that purchased the product in question, it is believed that any sales lost by Ajinomoto are substantially less than 100 metric tons. While Ajinomoto expressed its belief that this possibility should not be taken into consideration in the determination of any compensation that may be paid to Ajinomoto, NSC respectfully believes that it should play a role in our efforts to resolve this matter. Therefore, NSC offers as compensation to Ajinomoto, to purchase 30 metric tons of

aspartame from Ajinomoto in 2002, at a price of \$25 per kilogram, and 70 metric tons of aspartame in 2003, at a price of \$23 per kilogram, on such other terms and conditions as are usual and customary in agreements of this type.

As stated above, the offer set forth herein is for settlement purposes only, and is not to be construed as an admission on the part of NSC of any wrongdoing or liability under the Agreement. In addition to the contingency stated above, the proposal contained in this letter is contingent on the parties mutual agreement to all other terms and conditions of the settlement agreement discussed at our meeting, which include a statement that clarifies the disputed terms of the Agreement, a method of NSC notifying its customers of certain aspects of the Agreement, and a method of certifying to Ajinomoto on an annual basis that NSC is in compliance with the terms of the Agreement. Our understanding is that you will prepare an initial draft of the remaining settlement terms by this evening, if possible, and in any event no later than tomorrow morning.

NSC is encouraged by and appreciates the continued efforts of Ajinomoto to resolve the dispute. In keeping with this effort, NSC will also continue to do all that is reasonably possible to conclude this matter as quickly as possible, and therefore looks forward to receipt of your draft of the outstanding settlement points, and Ajinomoto's response to the proposal set forth herein. To this end, we are available to discuss this at your and Ajinomoto's convenience, including this evening if desired.

Regards

David T. Bowman General Counsel

c.c. Mr. Nick Rosa Mr. Craig Petray



Exhibit H



April 15, 2002

#### VIA FACSIMILE

Joshua H. Rawson, Esq. Cleary, Gottlieb, Steen & Hamilton One Liberty Plaza New York, NY 10006-1470

Re: Release and License Agreement

Dear Mr. Rawson

I am writing in response to your April 12, 2002 letter to David Bowman The NutraSweet Company appreciates Almomoto's continued efforts to resolve this dispute. NSC is willing to purchase 130 metric tons of aspartame, under the following conditions.

- -30 tons to be purchased before December 31, 2002 at USD \$25 per kilogram
- -100 tons to be purchased before March 31, 2003 at USD \$23 per kilogram

If the above is acceptable, NSC is willing to accept the language of Ajinomoto's draft settlement document with only minor changes. Paragraph 8 would need to be amended to include the above changes. The only other required changes would be:

- --In Paragraph 4, NSC would like the legend to begin: "For Augusta produced aspartame—not licensed ..."
- -Add before the last sentence of Paragraph 8: "The aspartame purchased hereunder may be freely resold by NSC with no geographic restrictions."

Please be advised that the counter-proposal in this letter is being provided for settlement purposes only and is not to be construed as an admission to any breach, infringement or other wrongdoing by The NutraSweet Company, or an admission to the validity of any claims of Ajmomoto Co., Inc. Also, the terms and conditions are subject to final approval by J.W. Childs Associates, L.P.

Please forward to the appropriate Ajico personnel We look forward to Ajico's response

Vory truly yours,

ce: Mr. Nick Rosa Mr. Craig Petray David T. Bowman, Esq.